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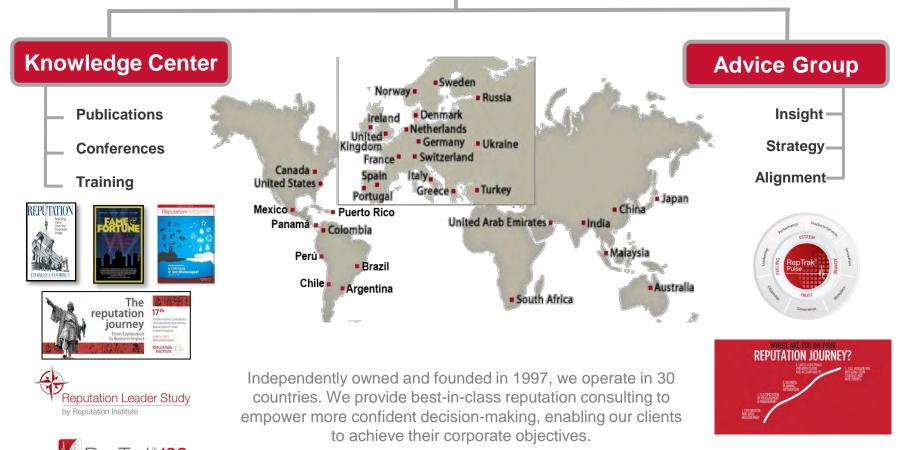


2013 - Global RepTrak™ 100 The World's Most Reputable Companies

A Reputation Study with Consumers in 15 Countries

About Reputation Institute





State of Reputation Anno 2013







- The 2013 Reputation Leaders Study interviewed 313 business leaders from companies in 25 countries around the world.
- We got input from a range of areas within companies: CEOs, CMOs, CCOs, COOs, and function heads.
- We got the insight view on how they manage reputation, which challenges they face, and what they deem as best-practice.
- The study was conducted in Jan-March 2013.

- The Global RepTrak[™] 100 study measures the reputation of the 100 most highly regarded companies across 15 countries.
- More than 55,000 interviews with consumers were conducted.
- Highlights consumer perspective on what drives trust and support and how the 100 companies are living up to their expectations.
- All companies were evaluated using the RepTrak™ methodology.
- The study was conducted in Feb-March 2013.



VELCOME TO THE REPUTATION ECONOMY



56%

...and

63%

Say that Reputation is a **HIGH** priority to Executive Management and Board of Directors

Expect Reputation Management to be a HIGHER PRIORITY for their company in the next 2-3 years



Reputation is a Driver of Business Value



60%

Believe Reputation has a **HIGH FINANCIAL IMPACT** on their company



Increase Customer Retention	68%
Increase in Sales/Revenue	53%
Increase in Market Share	40%
Reduce Costs of Hiring/Retention	37%
Increase in Share Price	32%
Increase in Profitability	31%
Lower Cost of Doing Business	26%
Other	10%
No financial impact	2%



Reputation Drives Support





	70-79	Strong/Robust
	60-69	Average/Mode
Please select a number from 1 to 7 where "1" means "I strongly disagree" and "7" means "I strongly agree".	40-59	Weak/Vulnerab

Excellent/Top Tier derate Below 40 Poor/Bottom Tier

Above 80

Note: Data are based on Global Reputation Pulse 2012 Study conducted in Jan-Feb of 2012: Top and bottom 100 companies



THE CHALLENGE FOR THE CHIEF REPUTATION OFFICER





Taking Advantage of New Opportunities: The Reputation Economy

9000

79%

agree that we are competing in a Reputation Economy

only

20%

say they are ready to take advantage of it

THE REPUTATION ECONOMY

is a new marketplace reality in which people buy products, take jobs, and make investments based primarily on their trust, admiration and appreciation for the companies and institutions that stand behind them.

Source: Reputation Institute Reputation Leaders Study, 2013

What are the main challenges for Reputation Leaders?



Top 3 Challenges:

- We don't have a structured process for getting reputation thinking implemented into our business planning
- 2. We are not leveraging the knowledge we have to be relevant to each stakeholder group
- 3. Internal silos prevent cross functional collaboration





WHERE ARE YOU ON YOUR REPUTATION JOURNEY?





2013 REPTRAK™ 100 - THE WORLD'S MOST REPUTABLE COMPANIES







Your success as a company relies on people supporting you...

- Customers buying your products...
- Policy makers and regulators giving you a license to operate...
- The financial community investing in you...
- The media reporting on your point of view...
- Employees delivering on our strategy...

For them to support you they need to trust you.

Trust you as a company that will deliver on its promises.

Trust you as a company who has a good reputation.





For your stakeholder to trust you, you need to deliver on their expectations...

They expect you to be leading within 7 key dimensions:

- 1. Products / Services
- 2. Innovation
- 3. Workplace
- 4. Governance
- 5. Citizenship
- 6. Leadership
- 7. Financial Performance

If you deliver on these 7 dimensions you will be in a situation where each stakeholder will be willing to support you.



How do they see you?

RepTrak™ 100 – the Best Corporate Reputations in the World



The Best 100 Companies...



Compete Across the 15 Largest Economies...



For the Title as the World's Most Reputable Company









Global RepTrak™ 100 - Top 10 last 3 years



	<u>2013</u>		<u>2012</u>		<u>2011</u>
1		1		1	Google
2	The WALT DISNEP Company	2	SONY	2	
3	ROLEX WENT	3	The WALT DISNEP Company	3	The WALT DISNEP Company
4	Google	4	DAIMLER	4	
5	DAIMLER	5		5	LEGO
6	SONY	6	Google	6	SONY
7	Microsoft	7	Microsoft	7	DAIMLER
8	Canon	8		8	Canon (LET)
9	Nestle	9	Canon	9	(intel)
10	ŒŒ	10	LEGO	10	

The RepTrakTM 100: The World's Most Reputable Companies (1 - 50)



Rank	Company	RepTrak ™
L		Pulse Score
1	BMW	78.39
2	The Walt Disney Company	77.76
3	Rolex	77.23
4	Google	77.15
5	Daimler (Mercedes-Benz)	76.58
6	Sony	76.30
7	Microsoft	76.23
8	Canon	76.02
9	Nestlé	75.21
10	LEGO Group	75.02
11	Intel	74.98
12	Apple	74.65
13	Volksw agen	74.38
14	Adidas Group	74.05
15	Johnson & Johnson	73.56
16	Samsung Electronics	73.39
17	L'Oréal	73.37
18	Nike	72.81
19	Colgate-Palmolive	72.73
20	Philips Electronics	72.49
21	Michelín	72.49
22	Amazon.com	72.32
23	Giorgio Armani Group	72.22
24	IBM	72.19
25	Kellogg Company	72.00

Rank	Company	RepTrak™ Pulse Score
26	Danone	71.96
27	Goodyear	71.96
28	Bridgestone	71.88
29	Ferrero	71.66
30	Nokia	71.57
31	Hew lett-Packard	71.52
32	Panasonic	71.47
33	Pirelli	71.19
34	Barilla	71.02
35	Honda Motor	70.93
36	Nintendo	70.74
37	Toyota	70.49
38	3M	70.28
39	LVMH Group	70.11
40	Marriott International	70.11
41	Procter & Gamble	70.11
42	Volvo Group	70.05
43	Whirlpool	70.03
44	The Coca-Cola Company	70.02
45	FedEx	69.92
46	Electrolux	69.63
47	Kraft Foods	69.57
48	IKEA	69.54
49	Siemens	69.34
50	Dell	69.29

Excellent/Top Tier Above 80 Strong/Robust 70-79 Average/Moderate 60-69 Weak/Vulnerable 40-59 Poor/Bottom Tier Below 40 All Global Pulse scores that differ by more than +/-0.9 are significantly different at the 95% confidence level.

Pulse scores are based on questions measuring Trust, Admiration & Respect, Good Feeling and Overall Esteem (captured in the Pulse score on a 0-100 scale).

The RepTrak[™] 100: The World's Most Reputable Companies (*51* – *100*)



Rank	Company	RepTrak™ Pulse Score
51	HJ Heinz	69.22
52	Bayer	69.21
53	Heineken	69.13
54	Deutsche Lufthansa	69.10
55	Toshiba	69.00
56	General Electric	69.00
57	BBC	68.81
58	Unilever	68.78
59	Fujifilm	68.69
60	Cisco Systems	68.66
61	Singapore Airlines	68.46
62	UPS	68.44
63	LG Corporation	68.40
64	Xerox	68.38
65	Ford Motor	68.12
66	Sw atch Group	68.02
67	Oracle	67.90
68	eBay	67.76
69	Roche	67.04
70	SAS (Scandinavian Airlines)	67.04
71	Airbus	66.97
72	Abbott Laboratories	66.80
73	Sharp	66.78
74	ACER	66.65
75	Qantas Airw ays	66.57

Rank	Company	RepTrak™ Pulse Score
76	Marks & Spencer Group	66.53
77	H&M	66.39
78	DuPont	66.33
79	General Mills	66.26
80	Starbucks Coffee Company	65.99
81	Eli Lilly	65.87
82	General Motors Company	65.85
83	Nissan Motor	65.82
84	Bristol-Myers Squibb	65.65
85	Suzuki Motor	65.53
86	Air France-KLM	65.46
87	Boeing	65.45
88	Carlsberg Group	65.45
89	Hitachi	65.40
90	British Airw ays-lberia	65.30
91	Diageo	65.28
92	PepsiCo	65.10
93	Peugeot-Citroen	65.04
94	Bacardi	65.02
95	GlaxoSmithKline	64.87
96	Fujitsu	64.75
97	Zara (Inditex)	64.71
98	Hertz Global Holdings	64.40
99	Pfizer	64.39
100	Lenovo Group	64.32

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REPUTATION CHAMPIONS WITHIN REGIONS







	North America		Europe
1	<i>lego</i>	1	SONY
2	Nestlē	2	The WALT DISNEY Company
3	Johnson Johnson	3	Google
4	SENERAL MILLS	4	
5	Kelloggis	5	DAIMLER
	Latin America		Asia Pacific
1	Latin America Google	1	Asia Pacific
1 2		1 2	
•	Google	-	
2	Google	2	Microsoft



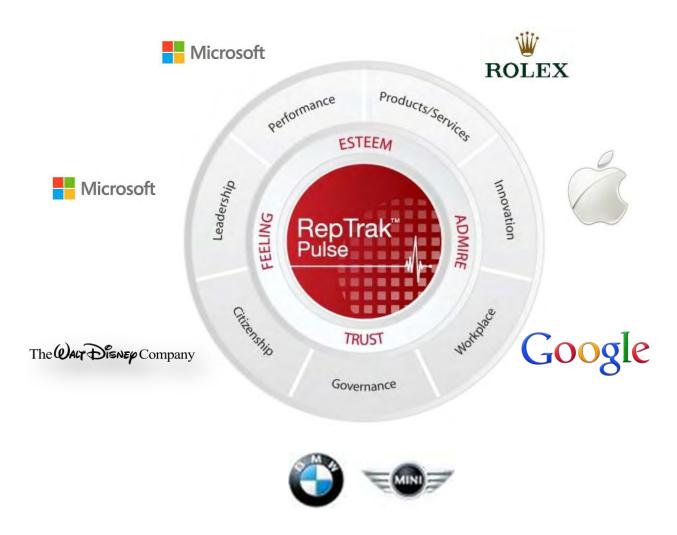
WINNERS ON THE 7 DIMENSIONS OF REPUTATION







The Companies with the Best Reputation in 2013 within the 7 Dimensions of Reputation





EXPORTING REPUTATION







Exporting reputation is challenging

- 5-35% weaker reputation in foreign markets
- Companies loose up to 55% of consumers willingness to recommend in foreign countries
- Major opportunity to drive growth if you can get this right





METHODOLOGY FOR GLOBAL REPTRAK 100





About This Study – The 2013 Global RepTrak™ 100



Data Collection Period

· February-March 2013

Qualified Companies

- Above average reputation in home market 2006-2012
- Global footprint in production/distribution
- High familiarity with consumers in 15 countries

Stakeholder Group

- General Public
- · Respondents distribution was balanced to the country population on age and gender
- · Sample was also controlled for region

Qualified Respondents

- · Familiarity: Based on a 7-point scale, respondents must select at least 4 in order to qualify to rate a company
- RepTrak™ Pulse: To provide measures on at least three of the four pulse statements

Questionnaire

- All companies are evaluated on the RepTrak™ Pulse and the 7 dimensions of reputation
- · Supportive behavior is also assessed by asking questions on willingness to buy, recommend, invest, and work for

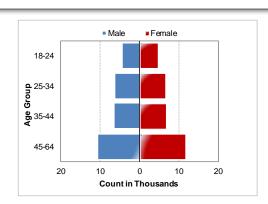
Data Collection Method

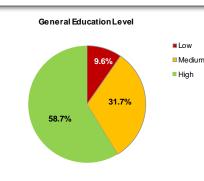
- Web Based Questionnaire in 15 countries
 - Australia, Brazil, Canada, China, France, Germany, India, Italy, Japan, Mexico, Russia, Spain, South Korea, United Kingdom, United States
- · Data collection was powered by Toluna

Length of Interview

• 15 minutes

	2010	2011	2012	2013
Number of Countries	24	15	15	15
Number of Companies	50	100	100	100
Number of Industries	17	19	18	18
Number of Respondents	40,160	47,653	47,055	57,357
Number of Ratings	181,373	166,639	152,413	165,029







Ready to start your Reputation Journey?

Contact us for a conversation

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Get your own Reputation Diagnostic

Go to our website and take the Reputation Diagnostic and see how you compare with the Global Leaders



www.reputationinstitute.com

Questions or Comments

Please post your questions or comments to continue the discussion...



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